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## 24 February 1988

NOTE FOR: Associate Deputy Director for Administration

VIA:

Director of Logistics

Chief, Facilities Management Division, OL

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FROM:

Chief, Headquarters Consolidation Staff, FMD/OL

SUBJECT:

Comments on Enclosed Memoranda from the Directorate of Operations

Regarding the Tube System

- 1. Our 5 February note to you in response to the memorandum from Chief, Near East and South Asia Division stands as our best reasoning as to why the tube system should be taken out. Following is some additional buttressing keyed to the subject package of memoranda.
- 2. We readily acknowledge that the loss of the tube system will be burdensome for the Directorate of Operations (DO), at least until procedural or other changes are put in place to adapt to the new situation. We simply believe that the space (10,000) square feet and dollar price you will have to pay (nearly \$2M in increased design and construction costs), to keep a system which, for all the reasons given in our earlier memorandum, is in a state of decline, is too great. If you opt to retain the tube system, we cannot recover the cost of doing so later on. You are faced with a short-term decision that will have a long-term impact.
- 3. A decision to retain the tube system will also have an additional negative impact in that it will force us to work in occupied space while undertaking the electric upgrade. The 94 existing electric closets, which would have to be expanded at the expense of office space, must be completed as the new electric risers penetrate each floor. People occupying a given expansion space would have to move out of the way for at least several weeks, some of them permanently. By our calculations, at least two people per closet would be dislocated permanently, for a total of 188 over the next 2-3 fiscal years. A minimum of another 188 would have to be temporarily relocated. We have no place for this many dislocated people on the compound unless we intend

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SUBJECT: Comments on Enclosed Memoranda from the Directorate of Operations Regarding the Tube System

to stop space renovation and use swing space for this purpose. Those remaining in the construction area would be separated from the new construction by a plastic dust barrier. We think that this is an untenable situation from an organizational and a security standpoint, and one which neither the DO nor the Directorate of Intelligence are likely to sign up to.

- 4. The utility upgrade is already under way. It is not something that can be delayed until the DO finds a solution to the loss of the tube system. The first of four sets of electric risers to go in support the area which will house the Office of Imagery Analysis, and we must award this design contract within the next two weeks if we are to maintain the present schedule for OIA's move. The cost of the design alone for this project is nearly \$200K, and that assumes we have access to the tube system area. As noted in paragraph 2, design and construction costs will be significantly higher if we have to carve new vertical shafts through the building and expand the existing electric closets. The delay to OIA will be measured well in excess of a month if we have to modify the Request for Proposal, have the contractor redo his fee proposal, and start negotiations over. OIA has already suffered a seven-month slip as a result of delayed occupancy of the new building.
- 5. We can appreciate European Division's perception that to remove the tube system now would be a step back in time because of the necessity of walking the halls until a work around is developed. On the other hand, the DO seems to prefer the option of freezing itself communications—wise in time, regardless of the cost to itself and others. The tube system is an outmoded means of communication. If you opt to keep it, I expect that we would be facing this same dilemma twenty—five years from now in Backfill II, because its retention will negate any impetus the DO may wish to develop towards a more modern, secure means of internal communications. The Policy Coordination Staff memorandum implies that the tube system is more secure than electronic transmission. We are aware of the risk of dumping data inadvertantly, or of having it intercepted, in the electronic media. As one who has in the past received tube carriers full of DO internal traffic that were either misdialed by the sender or mis-routed due to a system malfunction, however, I hesitate to guess which type of communications presents the greater security risk.
- 6. Receipt of six memoranda like those enclosed can appear to represent a sizeable ground swell of opposition. Without in any way belittling the understandable concern of the DO over the loss of the tube system, there is one final item I wish to point out. Two of the six contributors (the Political and Psychological Staff and the Counterintelligence Staff) are among the ten DO divisions and staffs which together account for only one percent of the DO tube traffic—and PPS will be moving to the new building.

SUBJECT: Comments on Enclosed Memoranda from the Directorate of Operations Regarding the Tube System

7. I hope to decision on this.	the above is of	f some help t	o you. We	desperately	need a
decision on this	•				

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SUBJECT: Comments on Enclosed Memoranda from the Directorate of Operations Regarding the Tube System

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(22 February 1988)

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